

To: DeMeo, Sharon M.[Demeo.Sharon@epa.gov]
From: Houlihan, Damien
Sent: Tue 12/22/2015 8:07:02 PM
Subject: FW: Merrimack Station project organization spreadsheet
Merrimack Project Tracker version 4.xlsx

Sharon –

Sorry for all the emails as of late. I've been doing some email cleanup (EZ records, etc). This one is a spreadsheet Suzanne worked on for project tracking. We used Merrimack as an example. Not sure if it could be helpful to you or not, but I thought I'd forward it to you before I delete the email. Thanks.

Have a very Merry Christmas and Happy New Year! Thanks for all the work you did while acting – I appreciate it!

Damien Houlihan, Chief (Acting)

Grants, Tribal, Community and Municipal Assistance Branch

Office of Ecosystem Protection

US EPA

617 918-1586

From: Warner, Suzanne
Sent: Wednesday, June 11, 2014 2:13 PM
To: Houlihan, Damien <houlihan.damien@epa.gov>
Subject: RE: Merrimack Station project organization spreadsheet

Updated spreadsheet attached

From: Houlihan, Damien
Sent: Monday, June 09, 2014 11:12 AM
To: Warner, Suzanne
Subject: RE: Merrimack Station project organization spreadsheet

Red timeline for behind, Green for on schedule, yellow for not started, maybe black for completed? Just a thought – no big deal if it's a problem.

From: Warner, Suzanne
Sent: Monday, June 09, 2014 11:06 AM
To: Houlihan, Damien
Subject: RE: Merrimack Station project organization spreadsheet

What kind of color coding were you thinking?

From: Houlihan, Damien
Sent: Monday, June 09, 2014 10:53 AM
To: Warner, Suzanne
Subject: RE: Merrimack Station project organization spreadsheet

I really like the timeline. Easy to look at. Can it be color coded?

From: Warner, Suzanne
Sent: Monday, June 09, 2014 9:05 AM
To: Houlihan, Damien
Subject: Merrimack Station project organization spreadsheet

Hi Damien,

Attached is a new version of the spreadsheet. Please let me know what you think about the timeline on the first worksheet and if the tasks on the second worksheet are correct. Let me know if you want to discuss further or if this isn't what you had in mind.

Thanks,

Suzanne Warner

(617) 918-1383